CITY OF PALMS CHARTER HIGH SCHOOL, INC. dbaPALM ACRES CHARTER HIGH SCHOOL

A CHARTER SCHOOL AND COMPONENT UNIT OF THE DISTRICT SCHOOL BOARD OF LEE COUNTY, FLORIDA

FINANCIAL STATEMENTS WITH INDEPENDENT AUDITORS' REPORTS THEREON

AS OF AND FOR THE YEAR ENDED JUNE 30, 2020



Table of Contents

Managements Discussion and Analysis	2
Independent Auditor's Report	
Basic Financial Statements	8
Statement of Net Position	
Statement of Activities	9
Balance Sheet – Governmental Funds	10
Reconciliation of Governmental Funds Balance Sheet To the Statement of Net Position	11
Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds	12
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities	13
Notes to the Basic Financial Statements	14
Required Supplementary Information: Budgetary Comparison Schedule – General Fund Budgetary Comparison Schedule – Capital Project Fund	23
Report of Independent Auditor on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with Government Auditing Standards	25
Additional Information Required by Rules of the Auditor General, Chapter 10.850, <i>Audits of Charter Schools and Similar Entities:</i> Management Letter	28

CITY OF PALMS CHARTER HIGH SCHOOL, INC. *dba* PALM ACRES CHARTER HIGH SCHOOL MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED JUNE 30, 2020

The discussion and analysis of City of Palms Charter High School, Inc. *dba* Palm Acres Charter High School's (the "School") financial performance provides an overall review of the School's financial activities for the year ended June 30, 2020. The intent of this discussion and analysis is to look at the School's financial performance as a whole; readers should also review the basic financial statements and the notes to the basic financial statements to enhance their understanding of the School's financial performance.

The year ended June 30, 2020 represents the sixth year of operations for the School. Upon expiration of the School's original five-year contract, the School District of Lee County granted a fifteen-year renewal from July 1, 2019 through June 30, 2034. Operations of the School are under direct control of the governing board. The governing board has hired a Principal to oversee educational aspects of the School and contracted a local management company, Consulting + Professional Assistance, Inc. (CPA's) to manage all business operations related to the School.

Financial Highlights

On March 27, 2020, the President signed the Coronavirus Aid, Relief and Economic Security Act (the CARES Act). The CARES Act offers, in part, stimulus funds in the form of forgivable loans and modifications of tax provisions previously passed in the Tax Cuts and Jobs Act. The uncertainty of the pandemic required the School to move to distance learning for the end of the FY20 school year.

During FY20, the School applied for and received proceeds from a loan originated from Synovus Bank and the Small Business Administration (SBA) for \$171,865 that can be partially or totally forgiven if the proceeds are spent on eligible expenses. This loan was created through the CARES Act.

At the end of FY20, the School's assets exceeded liabilities by \$549,881 (net position). Revenue from operations exceeded expenses by \$338,310. The School then transferred \$640,529 to other schools operated by a common board of directors creating a net decrease of \$302,219 in net position from the prior year when assets exceeded liabilities by \$852,100. Enrollment at Palm Acres Charter High School (PACHS) increased by 8% (22 students) – from an average of 278 students in FY19 to an average of 300 students in FY20.

Using this Financial Report

This report consists of six parts: 1) Management's discussion and analysis; 2) Independent auditor's report; 3) The basic financial statements; 4) Notes to the financial statements; 5) Required supplementary information; 6) Management letter.

Basic financial statements include two kinds of statements presenting different views of the School:

- 1) The "Statement of Net Position" and the "Statement of Activities" are government-wide financial statements that provide information about the School's overall financial status.
- 2) The "Balance Sheet" and the "Statement of Revenues, Expenditures and Changes in Fund Balance", are fund financial statements that focus on individual parts of the School. These statements are more detailed than the government-wide statements.

Government-Wide Financial Statements

These statements report information about the School as a whole using accounting methods similar to those used by the private sector. The "Statement of Net Position" includes all of the School's assets and liabilities. All of the current year's revenues and expenses are accounted for in the Statement of Activities, regardless of when cash is received or paid. Changes in net position provide an indicator of improving or deteriorating financial position.

CITY OF PALMS CHARTER HIGH SCHOOL, INC. dba PALM ACRES CHARTER HIGH SCHOOL MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED JUNE 30, 2020 (continued)

Government-Wide Analysis of the School

Net Position

The table below provides a comparative summary of net position for FY20 and FY19.

	2020		2019		(ncrease Decrease)
Assets		•			,
Current assets	\$ 1,032,816		\$ 884,811		\$ 148,005
Capital assets, net	17,542		47,896	_	(30,354)
Total assets	\$ 1,050,358	:	\$ 932,707		\$ 117,651
Liabilities					
Current liabilities	\$ 500,477		\$ 80,607		\$ 419,870
Net assets					
Invested in capital assets	\$ 17,542		\$ 47,896		\$ (30,354)
Restricted for capital projects	15,118		177,451		(162,333)
Unrestricted	517,221		626,753	_	(109,532)
Total net position	\$ 549,881	=	\$ 852,100	_	\$ (302,219)

The School's net capital assets are represented by computer servers and workstations (40%), furniture, fixtures and equipment (45%) and security hardware (11%). The remaining 4% is represented by leasehold improvements. Current liabilities are comprised of accrued payroll \$72,339 (14%), intercompany payables of \$255,855 (51%) and the forgivable SBA Loan of \$171,865 (34%).

Change in Net Position

The table on the following page shows the comparative summary of changes in net position, revenues and expenses for FY20 and FY19.

Under the provisions of Section 1011.62, Florida Statutes, the District reports the number of full-time equivalent students and related data to the Florida Department of Education ("FDOE") for funding through the Florida Education Finance Program (FEFP). During the year, funding is adjusted to reflect the revised calculations by FDOE under the FEFP and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey periods in October and February. Enrollment at PACHS increased by 8% (22 students) – from an average of 278 students in FY19 to an average of 300 students in FY20.

Increased enrollment resulted in revenues from the Florida Education Finance Program (FEFP) increasing by 9% between FY19 and FY20. Capital project funding increased by 12%. At June 30, 2020, \$15,118 remains restricted fund balance to be spent on capital projects. This balance is represented by June 2020 capital outlay funds receivable. Overall revenues increased by \$167,501 while expenses decreased by \$27,670 from the prior year.

Decreased enrollment at the two other schools operated by this same Board of Directors resulted in the passing of a resolution that PACHS would forgive amounts paid on behalf of those schools. The amounts forgiven in FY20 total \$640,529. No such resolution was passed in FY19.

CITY OF PALMS CHARTER HIGH SCHOOL, INC. dba PALM ACRES CHARTER HIGH SCHOOL MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED JUNE 30, 2020 (continued)

<u>Change in Net Position – continued</u>

	2020	2019	Increase (Decrease)
Revenues			
State and local sources	\$ 1,984,090	\$ 1,817,445	\$ 166,645
Capital outlay	151,431	135,457	15,974
Contribution	2,000	7,000	(5,000)
Other revenues	5,411	15,529	(10,118)
Total revenues	2,142,932	1,975,431	167,501
Expenses			
Instruction	652,499	699,220	(46,721)
Instructional support services	82,900	77,674	5,226
Board	40,631	37,700	2,931
School administration	691,716	678,990	12,726
Central services	82,614	81,602	1,012
Pupil transportation services	4,740	4,475	265
Operation of plant	244,638	249,607	(4,969)
Maintenance of plant	4,884	3,024	1,860
Total expenses	1,804,622	1,832,292	(27,670)
Change in net position from operations	338,310	143,139	195,171
Forgiveness of debt	(640,529)		(640,529)
Total change in net position	\$ (302,219)	\$ 143,139	\$ (445,358)

Financial Analysis of the School's Funds

The fund financial statements provide more detailed information about the School's most significant funds, not the School as a whole. A fund is a self-balancing set of accounts which the School uses to keep track of sources of funding and spending.

The School's basic services are included in governmental funds which focus 1) on how financial assets can be converted to cash flows and 2) on the year-end balances available for spending.

In particular, unassigned fund balance is a useful measure of the School's net resources available for spending at the end of the fiscal year. At the end of the current fiscal year, the School's governmental fund reported an ending unassigned fund balance of \$517,221 - a 17% decrease from the ending unassigned fund balance of \$626,753 in FY19. Income from operations resulted in a net income of \$338,310. Forgiveness of intercompany amounts totaling \$640,529 paid by PACHS on behalf of other schools operated by the same Board of Directors resulted in a decrease in net position of \$302,219.

CITY OF PALMS CHARTER HIGH SCHOOL, INC. dba PALM ACRES CHARTER HIGH SCHOOL MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED JUNE 30, 2020 (continued)

General Fund Budgetary Highlights

The School prepared an annual budget based on the expected funded enrollment figure for the school year. The original budget anticipated enrollment of 278 students. This was revised once the School's final full-time equivalent enrollment was determined based on the required count dates in October and February. Actual figures for the current fiscal year resulted in average enrollment of 300 students.

Capital Assets

The School had \$17,542 invested in capital assets at June 30, 2020. The capitalization threshold for classification of long-term assets is \$1,000. The School's net capital assets are represented primarily by computer workstations, tables and chairs and security equipment. For more information on capital assets, see Note 6 in the Notes to the Basic Financial Statements.

Capital Assets - Net of Depreciation

	2020	2019	(Decrease)
Furniture, fixtures and equipment	\$ -	\$ 2,253	\$ (2,253)
Security hardware	9,572	15,162	(5,590)
Computer hardware	-	11,742	(11,742)
Instructional technology	-	4,603	(4,603)
Computer software	-	3,634	(3,634)
Leasehold Improvements	7,970	10,502	(2,532)
Total	\$ 17,542	\$ 47,896	\$ (30,354)

Current Financial Statements

This fiscal year was the sixth year of the School's operations. The School's original 5-year contract with the School District of Lee County was renewed in June 2019 for an additional 15 years ending June 30, 2034. PACHS is the second of three schools opened and operated by the Board of Directors of City of Palms Charter High School, Inc. (the "Board"). The Board has contracted with Consulting and Professional Assistance, Inc. ("CPA's") to provide day-to-day management services including facilities, equipment, technology, operational support services, financial reporting, and personnel management and consulting services. CPA's provides services for a percentage share of revenues received by the School.

Contacting the School's Financial Management

This financial report is designed to provide interested parties with a general overview of the School's finances and to demonstrate the School's accountability for the money it receives. If you have questions about this report or need additional information, contact Amy Rohner, Vice President for School Services, Consulting and Professional Assistance, Inc. at City of Palms Charter High School, 2830 Winkler Avenue, Suite 201, Fort Myers, FL 33916; (239) 561-6611.

Next Year's Budget

Amounts available for appropriation in the general fund for FY21 are approximately \$2.15 million, a slight increase from FY20 actual amounts. Budgeted expenditures are approximately \$1.825 million, just over a 1% increase from FY19 actual amounts. If the above estimates are realized, the general fund is expected to increase by nearly \$325,000 by the end of FY21.

In response to the order by the Governor of Florida and in response to the coronavirus (COVID-19) pandemic, in March 2020, most schools and local businesses were required to close operations temporarily or indefinitely in order to attempt to slow the spread of the virus. At this time, the School does not know the overall financial effects on operations from the COVID-19 pandemic.



Independent Auditor's Report

To the Board of Directors of City of Palms Charter High School, Inc. *dba* Palm Acres Charter High School and Component Unit of the District School Board of Lee County, Florida

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and each major fund of City of Palms Charter High School, Inc., *dba* Palm Acres Charter High School a Charter School and Component Unit of the District School Board of Lee County, Florida, (the "School") as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the School, as of June 30, 2020, and the respective changes in financial position, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As described in Note 1, the accompanying financial statements referred to above present only the financial position of City of Palms Charter High School, Inc. *dba* Palm Acres Charter High School at June 30, 2020 and the respective changes in financial position for the year then ended, and is not intended to be a complete presentation of City of Palms Charter High School, Inc. These financial statements do not purport to, and do not present fairly, the financial position of City of Palms Charter High School, Inc. as of June 30, 2020 and its changes in financial position for the year then ending in conformity with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 2-5 and 23-24 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated August 31, 2020, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulation, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting and compliance.

McCrady & Associates, PLLC

Altamonte Springs, Florida August 31, 2020

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PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Statement of Net Position

June 30, 2020

	overnmental Activities
Assets	
Cash and cash equivalents	\$ 807,407
Accounts receivable	178,695
Other assets	46,714
Capital assets:	
Furniture, fixtures and equipment	134,482
Security hardware	33,491
Computer hardware	70,421
Instructional technology	27,769
Computer software	21,805
Leasehold improvements	12,351
Less accumulated depreciation	(282,777)
Total capital assets, net	17,542
Total assets	\$ 1,050,358
Liabilities Accounts payable and accrued expenses Due to related party	\$ 244,592 255,885
Total liabilities	\$ 500,477
Net Position Invested in capital assets, net of related debt Restricted for capital projects Unrestricted	\$ 17,542 15,118 517,221
Total net position	\$ 549,881

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PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Statement of Activities

For the Year Ended June 30, 2020

		Program Specific Revenues	Net (Expenses) Revenues and Changes in Net Position
	Expenses	Capital Outlay	Total Governmental Activities
Governmental activities:			
Instruction	\$ 652,499	\$ -	\$ (652,499)
Instructional support services	82,900	-	(82,900)
Board	40,631	-	(40,631)
School administration	691,716	-	(691,716)
Central services	82,614	-	(82,614)
Transportation	4,740	-	(4,740)
Operation of plant	244,638	151,431	(93,207)
Maintenance of plant	4,884		(4,884)
Total primary government	\$ 1,804,622	\$ 151,431	(1,653,191)
		local sources Contributions	\$ 1,989,501 2,000
	Total gene	eral revenues	1,991,501
	Change in	net position	338,310
Forgiveness of debt			(640,529)
Net position at beginning of year			852,100
	Net position a	nt end of year	\$ 549,881

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PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Balance Sheet – Governmental Funds

June 30, 2020

			Total
		Capital	Governmental
	General	Projects	Funds
	Fund	Fund	(General)
Assets			
Cash and cash equivalents	\$ 807,407	\$ -	\$ 807,407
Accounts receivable	17,191	15,118	32,309
Due from related party	146,386	-	146,386
Other assets	46,714		46,714
Total assets	\$ 1,017,698	\$ 15,118	\$ 1,032,816
Liabilities			
Accounts payable and accrued expenses	\$ 244,592	\$ -	\$ 244,592
Due to related party	255,885		255,885
Total liabilities	500,477		500,477
Fund Balances			
Nonspendable:			
Deposits	7,000	-	7,000
Prepaid expenses	28,453	-	28,453
Restricted for capital projects	-	15,118	15,118
Spendable:			
Unassigned	481,768		481,768
Total fund balance	517,221	15,118	532,339
Total liabilities and fund balance	\$ 1,017,698	\$ 15,118	\$ 1,032,816

CITY OF PALMS CHARTER HIGH SCHOOL, INC. $\label{eq:balm} dba$ PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Reconciliation of Governmental Fund Balance Sheet to the Statement of Net Position

June 30, 2020

Total fund balance - governmental fund	\$ 532,339
Amounts reported for governmental activities in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and, therefore, are not reported as assets in the governmental fund. The cost of the assets are \$300,319	
and the accumulated depreciation is \$282,777.	17,542
Total net position - governmental activities	\$ 549,881

CITY OF PALMS CHARTER HIGH SCHOOL, INC. $\label{eq:balm} dba$ PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds

For the Year Ended June 30, 2020

-	General Fund	Capital Projects Fund	Total Funds
Revenues			
State and local sources	\$ 1,984,090	\$ -	\$ 1,984,090
Capital outlay	-	151,431	151,431
Contribution	2,000	-	2,000
Other revenues	5,411		5,411
Total revenues	1,991,501	151,431	2,142,932
Expenditures			
Instruction	640,507	-	640,507
Instructional support services	82,900	-	82,900
Board	40,631	-	40,631
School administration	681,476	-	681,476
Central services	82,614	-	82,614
Transportation	4,740	-	4,740
Operation of plant	85,085	151,431	236,516
Maintenance of plant	4,884		4,884
Total expenditures	1,622,837	151,431	1,774,268
Net change in fund balance from operations	368,664	-	368,664
Funds transfer	162,333	(162,333)	-
Forgiveness of debt	(640,529)		(640,529)
Total change in fund balance	(109,532)	(162,333)	(271,865)
Fund balance at beginning of year	626,753	177,451	804,204
Fund balance at end of year	\$ 517,221	\$ 15,118	\$ 532,339

CITY OF PALMS CHARTER HIGH SCHOOL, INC. $\ dba$ PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Fund to the Statement of Activities

For the Year Ended June 30, 2020

Net changes in fund balance - governmental fund

\$ (271,865)

Amounts reported for governmental activities in the statement of activities are different because:

The governmental fund reports capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. There were no current year capital outlay expenditures. The amount of depreciation expense in the current year is \$30,354.

(30,354)

Change in net position of governmental activities

\$ (302,219)

CITY OF PALMS CHARTER HIGH SCHOOL, INC. dba PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the

District School Board of Lee County, Florida

Notes to Financial Statements

For the Year Ended June 30, 2020

1. Description of School and Reporting Entity

Palm Acres Charter High School (the "School") is a charter school under City of Palms Charter High School, Inc. (the "Corporation"). The Corporation is a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes, the Florida Not For Profit Corporation Act and Section 1002.33, Florida Statutes. The Corporation currently operates two other charter schools and has approval to open another one in addition to this school. These four schools have the same Board of Governance. As such, they are related entities.

The basic financial statements of the School present only the balances, activity and disclosures related to the School. They do not purport to, and do not present fairly the financial position of the Corporation as of June 30, 2020, and its changes in financial position or budgetary comparisons, where applicable, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The general operating authority of the School is contained in Section 1002.33, Florida Statutes. The School operates under a charter of the sponsoring school district, the District School Board of Lee County, Florida (the "District"). The original five-year contract between the School and the District was renewed by mutual written agreement on June 4, 2019 for an additional fifteen years beginning July 1, 2019 and ending June 30, 2034. The School contracts with Consulting + Professional Assistance, Inc. ("CPA's") for management of day-to-day operations as described in Note 9.

At the end of the term of the charter contract, the District may choose not to renew the agreement under grounds specified in the charter contract The District would be required to notify the School in writing at least 90 days prior to the charter contract's expiration. The District may also terminate the charter contract if good cause is shown. In the event of termination of the charter contract, any property purchased by the School with public funds and any unencumbered public funds, except capital outlay funds, revert back to the District. Any unencumbered capital outlay funds revert back to the Florida Department of Education to be redistributed among eligible charter schools.

The School is considered a component unit of the District and meets the definition of a governmental entity under the Governmental Accounting Standards Board ("GASB") accounting guidance; therefore, for financial reporting purposes, the School is required to follow generally accepted accounting principles applicable to state and local governmental units.

Criteria for determining if other entities are potential component units of the School which should be reported with the School's basic financial statements are identified and described in the GASB Codification of Governmental Accounting and Financial Reporting Standards. The application of these criteria provides for identification of any entities for which the School is financially accountable and other organizations for which the nature and significance of their relationship with the School are such that exclusion would cause the School's basic financial statements to be misleading or incomplete. Based on these criteria, no component units are included within the reporting entity of the School.

CITY OF PALMS CHARTER HIGH SCHOOL, INC. dba PALM ACRES CHARTER HIGH SCHOOL

PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

2. Summary of Significant Accounting Policies

The School has adopted guidance issued by the GASB that established fund balance classifications that comprise of a hierarchy based primarily on the extent to which an entity is bound to observe constraints imposed upon the use of the resources reported in governmental funds. This guidance improves the usefulness of fund balance information by clarifying the definitions of existing governmental fund types and providing additional classifications of fund balance.

Basis of Presentation

The basic financial statements of the School have been prepared in conformity with generally accepted accounting principles as applied to governmental nonprofit organizations. The GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The government-wide financial statements report about the School as a whole using accounting methods similar to those used by private-sector companies. The Statement of Net Position includes all of the School's assets and liabilities. All of the current year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid.

The government-wide financial statements of the School consist of governmental activities. The School's basic services are included here, such as instruction and school administration. Funds received through the Florida Education Finance Program ("FEFP") and state and federal grants finance most of these activities.

The fund financial statements provide more detailed information about the School's most significant funds, not the School as a whole. A fund is an accounting entity having a self-balancing set of accounts for recording assets, liabilities, fund balance, revenues, and expenditures. Resources are allocated to and accounted for in individual funds based on the purpose for which they are spent and the means by which spending activities are controlled.

The funds in the financial statements of this report are the General Fund and Capital Project Fund. The General Fund is the School's primary operating fund that accounts for all financial resources not required to be accounted for in another fund. For purposes of these statements, the General Fund and Capital Project Fund constitute major funds.

Basis of Accounting

Basis of accounting refers to when revenues and expenses/expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are reported using the accrual basis of accounting. Revenues are recognized when earned and expenses/expenditures are recognized when a liability is incurred, regardless of the timing the related cash flows take place.

The governmental funds basic financial statements are reported using the modified accrual basis of accounting. Revenues are recognized when they become measurable and available – when they are collectable within 60 days after the end of the current fiscal year.

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PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

When grant terms provide that the expenditure of resources is the prime factor for determining eligibility for Federal, State, and other grant resources, revenues are recognized at the time the expenditure is made.

Expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, claims and judgments, and compensated absences, which are recognized when due. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds from the acquisition of long-term debt are reported as other financing sources.

Budgetary Basis of Accounting

Budgets are presented on the modified accrual basis of accounting. During the fiscal year, expenditures were controlled at the object level.

Cash and Cash Equivalents

All cash received by the School is maintained in demand deposit accounts. Under current regulations, deposit accounts are insured by the FDIC up to \$250,000 per insured institution. The School currently holds its deposit accounts at two institutions. At June 30, 2019, these accounts total \$807,407. Amounts deposited above the FDIC insured amount equal approximately \$385,542. The School does not anticipate any losses associated with their accounts.

Capital Assets and Depreciation

The School's capitalization threshold is \$1,000 overall. Capital assets are recorded on the accompanying Statement of Net Position at cost, net of accumulated depreciation or amortization. Depreciation is computed using the straight-line method over three years, with a half-year convention, for furniture, fixtures and equipment and for computer software. Amortization of leasehold improvements is charged over the remaining life of the lease.

Net Position and Fund Balance Classifications

Government-Wide Financial Statements

Net Position is classified and reported in three components:

- <u>Investment in capital assets</u>, <u>net of related debt</u> consists of capital asset net of accumulated depreciation and reduced by the outstanding balances of any borrowings that are attributed to the acquisition or improvement of those assets.
- <u>Restricted</u> consists of amounts with constraints placed on their use either by external groups such as creditors, grantors, contributors or laws or regulations of other governments.
- <u>Unrestricted</u> all other amounts that do not meet the definition of "invested in capital assets, net of related debt" or "restricted".

Fund Financial Statements

GASB Codification Section 1800.142, *Fund Balance Reporting and Governmental Fund Type Definitions*, defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be reported within one of the following fund balance categories:

PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

- <u>Nonspendable</u> fund balance related to inventories, prepaid expenses, long-term loans and notes receivable, property held for resale (unless the proceeds are restricted, committed or assigned). All nonspendable fund balances at year end relate to assets that are in not spendable form.
- <u>Restricted</u> fund balance including amounts that can be spent only for the specific purposes stipulated by the constitution, external resource providers, or through enabling legislation.
- <u>Committed</u> fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the School's Board of Governance.
- <u>Assigned</u> fund balance including amounts intended to be used by the School's management for specific purposes that do not meet the criteria to be classified as restricted or committed.
- <u>Unassigned</u> fund balance that is the residual amount for the School's general fund and includes all spendable amounts not contained in the other classifications.

This statement also clarifies the definition of the special revenue fund to denote that the special revenue may be used to account for the proceeds of specific revenue sources (other than trust for individual, private organizations or other governmental or for major capital projects) legally restricted to expenditures for specified purposes.

Order of Fund Balance Spending Policy

The School's policy is to apply expenditures against non-spendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance at the end of the fiscal year. First non-spendable fund balances are determined. Then restricted fund balances for specific purposes are determined (not including non-spendable amounts). Any remaining fund balance amounts for the non-general funds are classified as restricted fund balance. It is possible for non-general funds to be classified as restricted fund balance. It is also possible for the non-general funds to have negative unassigned fund balance when non-spendable amounts plus the restricted fund balances for specific purposes amounts exceed the positive fund balance for the non-general fund.

Revenue Sources

Revenues for current operations are received primarily from the District pursuant to the funding provisions included in the School's charter. In accordance with funding provisions of the charter and Section 1002.33(18), Florida Statutes, the School reports the number of full-time equivalent students and related data to the District.

Under the provisions of Section 1011.62, Florida Statutes, the District reports the number of full-time equivalent students and related data to the Florida Department of Education ("FDOE") for funding through the Florida Education Finance Program (FEFP). During the year, funding is adjusted to reflect the revised calculations by FDOE under the FEFP and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey periods. The District receives a 5% administrative fee for the first 250 students from the School, which is reflected as central services expense/expenditure in the accompanying Statement of Activities and Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds.

CITY OF PALMS CHARTER HIGH SCHOOL, INC. $\ dba$ PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

The School is eligible for charter school capital outlay funding. The amounts received under this program are based on the School's actual and projected student enrollment during the fiscal year. Funds received under this program may only be used for lawful capital outlay expenditures and, as such, any unexpended amounts are reflected as restricted net assets and restricted fund balance in the accompanying Statement of Net Position and Balance Sheet – Governmental Fund, respectively.

Income Taxes

The School is exempt from income taxation under Section 501(a) as an entity described in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended. Accordingly, no provision for federal income taxes is included in the accompanying financial statements.

The School has adopted guidance related to accounting for uncertainty in income taxes, which prescribes a recognition threshold and measurement attribute for financial statement recognition and measurement of a tax position that an entity takes or expects to take in a tax return. This guidance is applicable to not-for-profit organizations that may be conducting unrelated business activities, which are potentially subject to income taxes, including state income taxes.

The School regularly assesses its income tax positions, including its continuing tax status as a not-for-profit entity, and recognizes tax benefits only to the extent that the School believes it is "more likely than not" that its tax positions will be sustained upon an examination by the Internal Revenue Service ("IRS") or the applicable state taxing authority. Accordingly, there is no provision for federal income taxes in the financial statements, as the School believes all tax positions, including its continuing status as a not-for-profit entity, have a greater than 50% chance of realization in the event of an IRS audit. The School's income tax returns for the tax years 2018, 2017 and 2016 are subject to examination by tax authorities and may change upon examination. State income taxes, which may be due in certain jurisdictions, have been assessed following the same "more likely than not" measurement threshold.

Use of Estimates

In preparing the financial statements, management is sometimes required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Subsequent Events

The School has adopted guidance that requires the disclosure of the date through which an entity has evaluated subsequent events and the basis for that date (that is, whether that date represents the date the financial statements were issued or were available to be issued). The School has evaluated subsequent events through August 31, 2020, which is the date the financial statements were available to be issued.

CITY OF PALMS CHARTER HIGH SCHOOL, INC. $\ dba$ PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

3. Related Party Transactions

Palm Acres Charter High School is the second school operated by a common Board of Directors – City of Palms Charter High School, Inc. The first school, City of Palms Charter High School, originally opened in Fall 2006. That contract was renewed by the School District of Lee County for an additional ten years ending in June 2026. In June 2019, the contract for PACHS was renewed for an additional fifteen years. In June 2020, the contract for the third school, Northern Palms Charter High School, was renewed for fifteen years. The Board has also received approval to open a fourth school – Palm River Charter High School in Lee County in the future. During the routine course of business, invoices and payroll which apply to all schools may be paid by a single entity. The school with surplus funds may pay expenses on behalf of other related schools. The school tracks these amounts due to or from each related entity or school separately.

During early 2020, the Board of Directors authorized forgiveness of debts owed to Palm Acres CHS by the other two operating schools. At June 30, 2020, the net amounts due to related parties is \$126,690. PACHS has a receivable balance from CPCHS of \$146,386 after forgiving \$270,000 owed by that school. Palm Acres CHS owes Northern Palms CHS \$255,855 at year end after forgiving \$370,529 owed to PACHS. These amounts are included in the accompanying statements of net position and balance sheet – governmental funds. At June 30, 2020, amounts paid on behalf of Palm River CHS total \$17,191.

4. Fair Value Measurements

Accounting principles generally accepted in the United States (GAAP) define fair value for an investment generally as the price an organization would receive upon selling the investment in an orderly transaction to an independent buyer in the principal or most advantageous market for the investment. The information available to measure fair value varies depending on the nature of each investment and its market or markets. Accordingly, GAAP recognizes a hierarchy of "inputs" an organization may use in determining or estimating fair value. The inputs are categorized into "levels" that relate to the extent to which an input is objectively observable and the extent to which markets exist for identical or comparable investments. In determining or estimating fair value, an organization is required to maximize the use of observable market data (to the extent available) and minimize the use of unobservable inputs. The hierarchy assigns the highest priority to unadjusted quoted prices in active markets for identical items (Level 1 inputs) and the lowest priority to unobservable inputs (Level 3 inputs).

The fair value hierarchy distinguishes between independent observable inputs and unobservable inputs used to measure fair value as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.
- Level 2: Inputs other than quoted market prices included within Level 1 that are observable for an assets or liability, either directly or indirectly.
- Level 3: Unobservable inputs for an asset or liability. Level 3 inputs should be used to measure fair value to the extent that observable Level 1 or 2 inputs are not available.

*aba*PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

This statement requires disclosures to be made about fair value measurements, the level of fair value hierarchy, and valuation techniques. The School's significant financial instruments are cash, accounts receivable, accounts payable, short term borrowings, and other short term assets and liabilities. For these financial instruments (Level 1), carrying values approximate fair value because of the short maturity of these instruments.

Accounts Receivable

At June 30, 2020, accounts receivable of \$178,695 included related party receivables of \$163,577, capital outlay funds receivable of \$15,118. Based on the sources of these funds, management has evaluated the collectability and an allowance for doubtful accounts is not considered necessary.

6. Capital Assets and Depreciation – For FY20, the School's capital assets consisted of the following:

	Beginning Balance	Additions	Ending Balance
Capital assets being depreciated:			
Furniture, fixtures and equipment	\$ 134,482	\$ -	\$ 134,482
Security hardware	33,491	-	33,491
Computer hardware	70,421	-	70,421
Instructional technology	27,769	-	27,769
Computer software	21,805	-	21,805
Leasehold improvements	12,351	-	12,351
Total	\$ 300,319	\$ -	\$ 300,319
Less accumulated depreciation:			
Furniture, fixtures and equipment	\$ (132,229)	\$ (2,253)	\$ (134,482)
Security hardware	(18,329)	(5,590)	(23,919)
Computer hardware	(58,679)	(11,742)	(70,421)
Instructional technology	(23,166)	(4,603)	(27,769)
Computer software	(18,171)	(3,634)	(21,805)
Leasehold improvements	(1,849)	(2,532)	(4,381)
Total	\$ (252,423)	\$ (30,354)	\$ (282,777)
Net Capital Assets	\$ 47,896	\$ (30,354)	\$ 17,542
	Instruction	\$ 11,992	
	Administration	10,240	
	Operations	8,122	
Total Depr	eciation Expense	\$ 30,354	

Depreciation expense of \$30,354 was allocated and charged to the functions listed above in the accompanying Statement of Activities.

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PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

Other Current Assets

Total other current assets are comprised of prepaid custodial and management fees of \$27,150 (58%); prepaid rent of \$7,500 (16%); a \$7,500 (15%) security deposit related to the facility; prepaid software of \$3,659 (8%) and prepaid insurance of \$1,215 (3%).

8. Accounts Payable

Total accounts payable of \$500,477 are represented by the SBA PPP loan of \$171,865 (34%), accrued salaries of \$72,339 (14%), accounts payable to related party – NPCHS \$255,885 (51%), and miscellaneous accounts payable of \$388 (1%).

9. Educational Management Providers

The Board of Directors entered into a contract with Consulting and Professional Assistance, Inc. (CPA's) to provide business and educational oversight services to the School. The Board of Directors operates the School independently. The Principal oversees academics, staff and curriculum and CPA's oversees all business operations. CPA's continuing fee is based upon 15% of gross revenues received from all sources. The administration fee paid to CPA's for FY20 totaled \$326,730. The fee is reflected as school administration in the accompanying Statement of Activities and Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Fund.

10. Schedule of State and Local Revenue Sources

Florida Education Finance Program	\$ 1,328,205
Class size reduction	278,198
Discretionary millage	195,317
Capital outlay	151,431
Supplemental academic instruction	71,702
ESE Guaranteed Allocation	47,520
Instructional materials	23,400
Safe schools	15,236
Reading allocation	12,387
Mental health assistance allocation	7,518
Miscellaneous revenues	5,411
Student transportation	3,351
Digital Classrooms Allocation	995
Discretionary lottery	289
Federally connected student supplement	128
Prior year adjustment	(156)

Total State and Local Revenue \$ 2,140,932

CITY OF PALMS CHARTER HIGH SCHOOL, INC. $\ dba$ PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

The administration fee paid to the District during FY20 totaled \$82,614. The fee is reflected as central services in the accompanying Statement of Activities and Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds.

11. Risk Management

The School is exposed to various risks of loss related to torts; theft or damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The School is in compliance with coverage parameters dictated by the charter contract with the District.

12. Contingencies

Grants

The School participates in state and federal grant programs which are governed by various rules and regulation of the grantor agencies. Cost charged to the respective grant programs are subject to audit and adjustment by the grantor agencies; therefore, to the extent that the School has not complied with the rules and regulations governing the grants, refunds of any money received may be required and the collectability of any related receivable at year end may be impaired.

Management believes there are no significant contingent liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no provision has been recorded in the accompanying financial statements for such contingencies.

Legal matters

In the normal course of conducting its operations, the School may become party to various legal actions and proceedings. In the opinion of management, the ultimate resolution of such legal matters will not have a significant adverse effect on the accompanying financial statements.

Lease commitments

Effective August 2014, the School entered into a 5-year lease agreement for its facility under a noncancelable operating lease. The lease was renewed for another 5-year term. The renewal requires the School to pay \$7,500 per month for the entire term of the lease beginning September 1, 2019. For FY20, total expense related to the facility lease amounted to \$89,000.

Future minimum payments under this lease agreement are as follows:

2021	\$ 90,000
2022	90,000
2023	90,000
2024	90,000
Total	\$ 360,000

CITY OF PALMS CHARTER HIGH SCHOOL, INC. $\label{eq:balm} dba$ PALM ACRES CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Required Supplementary Information

Budgetary Comparison Schedule – General Fund

For the Year Ended June 30, 2020

	Budgeted .	Amounts		
	Original	Final	Actual	Variance
Enrollment	278	300	300	-
Revenues				
State and local sources	\$ 1,860,000	\$ 1,984,000	\$ 1,984,090	\$ 90
Contributions and other revenues	12,000	10,600	7,411	(3,189)
Total revenues _	1,872,000	1,994,600	1,991,501	(3,099)
Expenditures				
Instruction	650,000	642,000	640,507	(1,493)
Instructional support services	80,000	84,000	82,900	(1,100)
Board	20,000	41,000	40,631	(369)
School administration	650,600	693,000	681,476	(11,524)
Central services	69,400	77,000	82,614	5,614
Pupil transportation services	9,000	4,800	4,740	(60)
Operation of plant	138,000	88,600	85,085	(3,515)
Maintenance of plant	5,000	4,200	4,884	684
Total expenditures	1,622,000	1,634,600	1,622,837	(11,763)
Excess revenues over expenditures	250,000	360,000	368,664	8,664
Funds transfer	-	-	162,333	162,333
Forgiveness of debt	-	-	(640,529)	(640,529)
Fund balance at beginning of year	626,753	626,753	626,753	
Fund balance at end of year	\$ 876,753	\$ 986,753	\$ 517,221	\$ (469,532)

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A Charter School and Component Unit of the District School Board of Lee County, Florida

Required Supplementary Information

Budgetary Comparison Schedule - Capital Project Fund

For the Year Ended June 30, 2020

	Budgeted	Amounts		
	Original	Final	Actual	Variance
Enrollment	278	300	300	-
Revenues				
Capital outlay	\$ 138,000	\$ 151,400	\$ 151,400	\$ -
Expenditures				
Operation of Plant	138,000	151,400	151,400	
Excess of revenues over expenditures	-	-	-	-
Funds transfer	-	-	(162,333)	(162,333)
Fund balance at beginning of year	177,451	177,451	177,451	
Fund balance at end of year	\$ 177,451	\$ 177,451	\$ 15,118	\$ (162,333)



Report of Independent Auditors on Internal Control Over Financial Reporting And on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

To the Board of Directors of City of Palms Charter High School, Inc. *dba* Palm Acres Charter High School, a Charter School and Component Unit of the District School Board of Lee County, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund for the City of Palms Charter High School, Inc. *dba* Palm Acres Charter High School (the "School"), a charter school and component unit of the District School Board of Lee County, Florida, as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the School's basic financial statements, and have issued our report thereon dated August 31, 2020.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended solely for the information and use of management of the School, the District School Board of Lee County, Florida, the Florida Department of Education and the Florida Auditor General and is not intended to be and should not be used by anyone other than these specified parties.

McCrady & Associates, PLLC

Altamonte Springs, Florida August 31, 2020

ADDITIONAL INFORMATION REQUIRED BY RULES OF THE AUDITOR GENERAL, CHAPTER 10.850 AUDITS of CHARTER SCHOOLS and SIMILAR ENTITIES



To the Board of Directors of City of Palms Charter High School, Inc. *dba* Palm Acres Charter High School, a Charter School and Component Unit of the District School Board of Lee County, Florida

Report on the Financial Statements

We have audited the financial statements of City of Palms Charter High School, Inc. *dba* Palm Acres Charter High School (the "School") as of and for the fiscal year ended June 30, 2020, and have issued our report thereon dated August 31, 2020.

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Other Reports and Schedules

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with Government Auditing Standards.

Prior Audit Findings

Section 10.854(1)(e)1., Rules of the Auditor General, required that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There are no prior audit findings to report upon.

Official Title

Section 10.854(1)(e)(5)., Rules of the auditor General, requires the name or official title of the entity. The official title of the entity is City of Palms Charter High School, Inc. *dba* Palm Acres Charter High School. The School code is 4223.

Financial Condition

Sections 10.854(1)(e)2. Rules of the Auditor General, requires that we report the results of our determination as to whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met. In connection with our audit, we determined that the School did not meet any of the conditions described in Section 218.503(1)., Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the School. It is management's responsibility to monitor the School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Transparency

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require that we report the results of our determination as to whether the School maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

Other Matters

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we address in the management letter any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Section 10.854(1)(e)4., Rules of the Auditor General, requires that we address noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, the Lee County School Board, Federal and other granting agencies, the Board of Directors, and applicable management and is not intended to be and should not be used by anyone other than these specified parties.

McCrady & Associates, PLLC

Altamonte Springs, Florida August 31, 2020